# SINGLE STREAM CARTS MUCHMOREBETTER







## Agenda

```
Welcome, Introductions, Overview
 2:00 - 2:10
  2:10 - 2:45
                  Task Lists: What, When, Where, How long
  2:45 - 3:00
                  Breakout – timeline
 3:00 - 3:15
                  Cart Details: From RFP to Delivery
 3:15 - 3:20
                  Revisit the Timeline
 3:20 - 3:40
                  Building a Uniform Message: Communicating the
                  Change
• 3:40 - 3:50
                  Post Cart Delivery: Building Participation and Delivering
                  Quality
 3:50 - 4:00
                  Q&A and Closing Thoughts
```







# Michigan DEQ

**Meet the Recycling Program Staff:** 

#### **Regional Specialists:**

- Brian Burke (northern MI/U.P.)
- Emily Freeman (Lansing/Jackson)
- Elizabeth Garver (Southeast MI)
- Katie Venechuk (Grand Rapids/ Kalamazoo)

Recycling Market Development Specialist:

Matt Flechter









# The Recycling Partnership

#### RECYCLINGPARTNERSHIP.ORG



















- Access to curbside recycling
  - Carts
- Improving curbside material quality
  - Education
  - Operations







## Three Types of Resources for Communities

# 1 TOOLS

- CARTS Module
- Common Suite
- Passing Plateaus
- Reducing Contamination

tools.recyclingpartnership.org

# 2 IDEAS

- Newsletters
- Webinars
- E-books
- Technical Council
- State Leaders Network

# 3 RESOURCES

- Grants (Annual)
- Campaign Templates
- Technical Support
- Pull and Go Resources





# Membership



















































## All Recycling is Local

1,850 local governments and authorities managing garbage and recycling services in the State of Michigan alone.

Does not include public – private partnerships.

Each community is different, but best practices work everywhere.





## Michigan DEQ

- Why highlight carts?
- Michigan Examples:
  - City of Portage
  - City of East Lansing
  - City of Dearborn
  - City of Grand Rapids
  - Emmet County
- Michigan Residential Recycling Grant
  - Partnership with
     The Recycling Partnership













## Why Carts?

EVERY HOME
SHOULD HAVE
THE SAME LEVEL
OF RECYCLING
AS GARBAGE



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# INCREASED RECOVERY.

Programs using carts, clear material lists, strong outreach, and other BMPs can recover 400-450 lbs/hh/yr.

400-450 LBS. PER HOUSEHOLD PER YEAR



#### MORE CONVENIENCE.

Residents can more easily fit all of their recyclables into one container, then simply roll those items to the curb.







#### **COST SAVINGS.**

Budgets benefit from decreased disposal costs, smaller collection crews, more efficiency on the route, and decreased workers' compensation.



Decreased disposal costs



Smaller collection staff



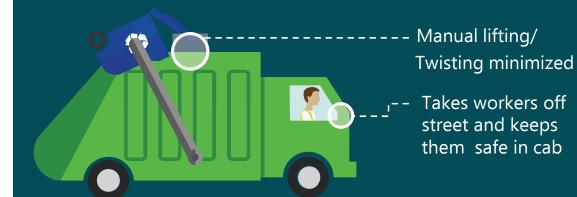
Automation & compaction mean more efficient routes



Flexibility to collect Every other Week



Decreased
Workers'
Compensation
claims



Increased ----- sa fety

Safety = Savings





# Rules of Engagement

- ✓ Ask questions and share experiences throughout
   Clarify Definitions
- ✓ We encourage:Open, Engaging, and Objective Dialogue





#### Agenda

Timeline & Task Lists: What, when, where, for how long.

- ✓ Securing elected official buy in
- ✓ Setting your budget
- ✓ Anticipating new costs and revenue
- ✓ Potential contract changes
- ✓ Implementing operational changes





## Optimizing Carts: Education, Meet Operations







#### Who Needs To Be On Board?

**DECISION MAKERS** 

FRONT LINE STAFF

YOUR RESIDENTS











## Full Program Cost: Telling the Whole Story

#### RECYCLING COLLECTION

- Capital/Contracts:
  - Trucks
  - Labor
  - Maintenance
  - Fuel
  - Education
  - Administration/Overhead
- Understand your single stream material mix Revenue/Tip Fee

#### **GARBAGE COLLECTION**

- Capital/Contracts:
  - Trucks
  - Labor
  - Maintenance
  - Fuel
  - Education
  - Administration/Overhead
- Tip Fee









#### Minneapolis, MN

Saved \$250,000 in workers' compensation claims within first year of cart based collection.

#### Olathe, KS

Residential garbage tonnage decreased 8,000 tons after first year of cart based collection.





## **Key Contracting Considerations:**

Collection

**Processing** 

Cart Vendor

#### Three Rules to Keep in Mind

- 1. Contracts should be a win-win.
- 2. Contracts should protect everyone.
- 3. In public-private partnerships, the hauler's/MRF's success influences your program's success.





## **Key Contracting Considerations:**

#### Collection

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#### Collection: Contract Considerations

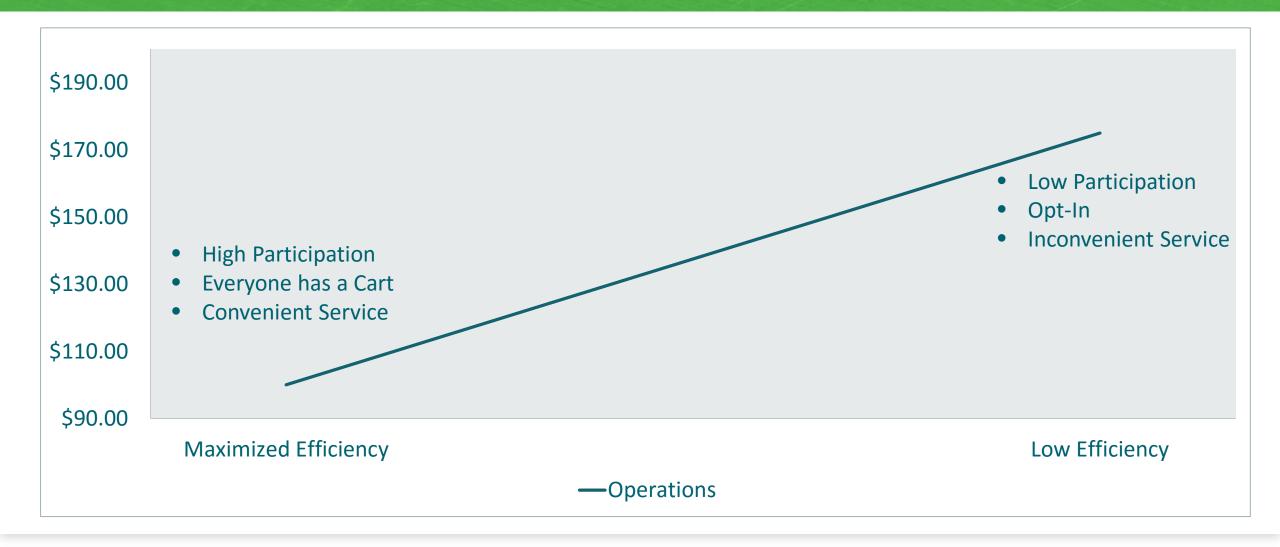
- Cost Per Household Per Month – Annual Cost?
- Who owns the Material?
- Customer Service
  - Missed Collections
  - Rejections and Communicating at the Curb
- Education
- Cart Leasing Options







## Recycling Collection: Cost Per Ton







## Three Ways to Buy Carts:

**Community Owns** 

Least Expensive; Community Asset Private Hauler Buys Community Lease to Own

No Capital Costs;
More Expensive
Overall;
Community Asset

**Private Hauler Owns** 

No Capital Costs;
Potentially More
Expensive Overall;
Not a Community
Asset





## **Key Contracting Considerations:**

#### **Processing**

#### Three Rules to Keep in Mind

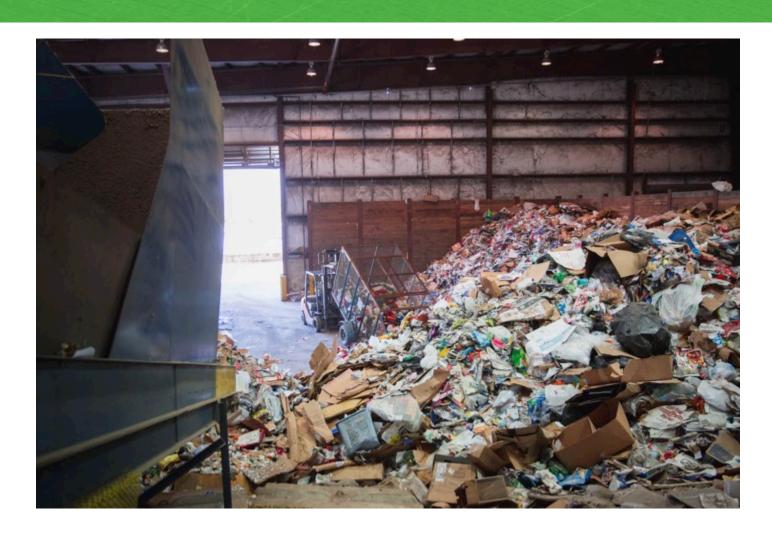
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### **Processing: Contract Considerations**

- Cost or revenue per ton or cubic yard
  - ACR
  - Flat rate
- Acceptable Materials
  - Stay flexible
- Rejection Policy
- Education
  - Common Suite of Material







## Average Breakdown of a Typical Ton by Weight









Mixed Paper	40%
Glass	21%
Cardboard	14%
PET Bottles	3%
HDPE Bottles	2%
Steel	2.5%
Aluminum	1%
Aluminum Non bottle Plastic	
	1%













#### Breakout #1 – The Timeline

Use the Milestones on your table to build a timeline for a roll out with the following variables:

- 115,000 people
- 50,000 homes
- Every Home gets a cart
- Collect with City staff and collection vehicles
- Time Starts January 2017
- Last Cart needs to get delivered by June 30, 2018





#### Agenda

#### **Cart Details: From RFP to delivery**

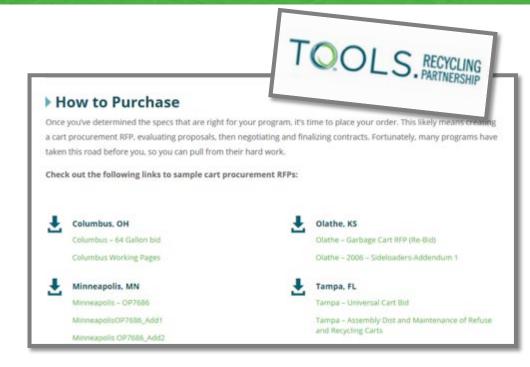
- ✓ Strong RFPs for carts
- ✓ Selecting a size
- ✓ Developing roll out policies
- ✓ Establishing service provider expectations
- ✓ Contracting highlights
- ✓ Planning for assembly and delivery





#### Cart RFP Considerations

- ✓ RFP Within 6 months of cart purchase and delivery
  - Resin prices and transportation matter
- ✓ One standard cart size makes life easier
- ✓ Research and decide on RFID software before RFP process (true for private hauler RFPs too)
- ✓ Set service provider expectations
  - Schedule regular meetings 3 months prior to roll out
  - Involve all stakeholders including sub-contractors
  - Get staff involved with A&D in the field



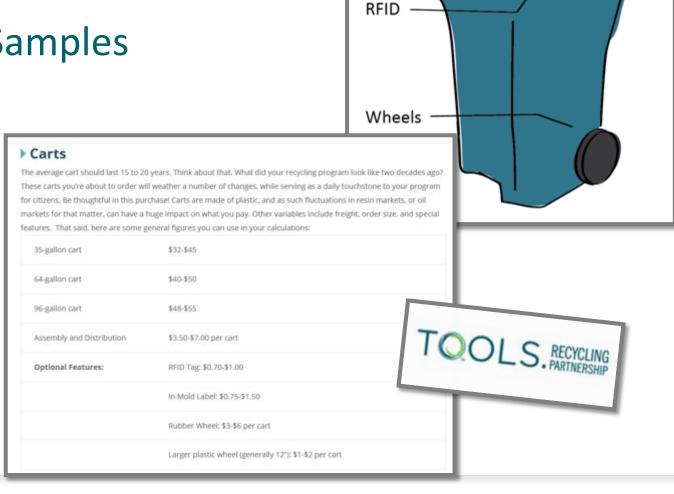




## Choosing the Right Cart

#### Be ready to answer:

- Talk with Cart Vendors Get Samples
- How many
  - Any extra?
- Wheel type and size
- Recycled content
- IML vs HOT STAMP
- RFID



**OPTIONAL FEATURES** 





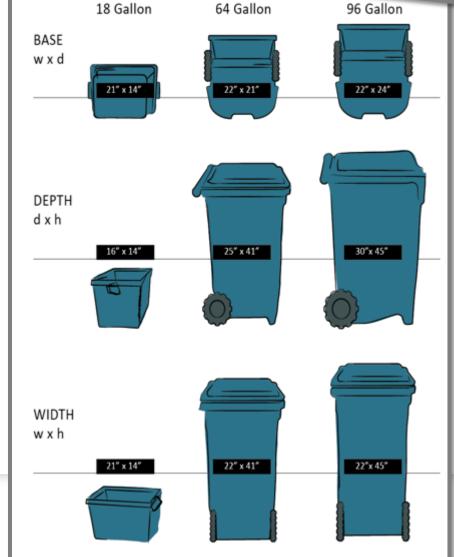
#### Cart Related Policies

- 93 gallon or bigger for
   Every Other Week
- 64 gallon **MINIMUM** for weekly
- Every home gets same size
  - Clear policies for disabilities
- Carts smaller than 64 gallons do not have enough capacity













Minneapolis, MN
Orange County, NC
Tampa, FL

During cart distribution asked residents who requested smaller cart to hold onto the cart for a month, try it out and call back if they still didn't like it.





## Assembly and Distribution

#### Be sure to consider:

- Address list
- Paved secure lot for storage
- How to handle:
  - Multi family properties
  - Mobile Home Parks
  - Gated neighborhoods
  - Corner lots
- Budget 10,000 15,000 carts delivered per week
  - Cart companies can deliver as many as you want – they just add crews



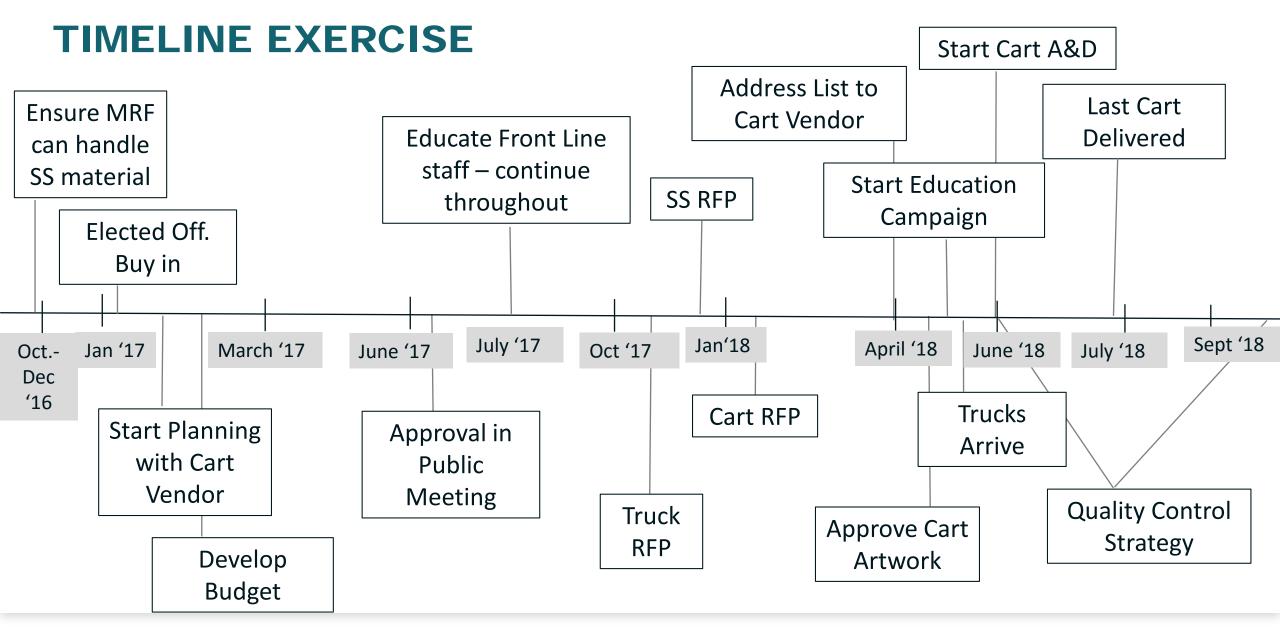
















# Agenda

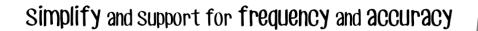
# **Building a Uniform Message.**

- ✓ Communicating the change
- ✓ Resources to support cart distribution
- ✓ Ongoing best practice education meets operations
- ✓ MDEQ resources





# Education: Reduce Confusion to Improve Participation





Confusion ensures low participation and volume, and increased contamination. Use clear, simple messaging to reduce confusion and boost user confidence.

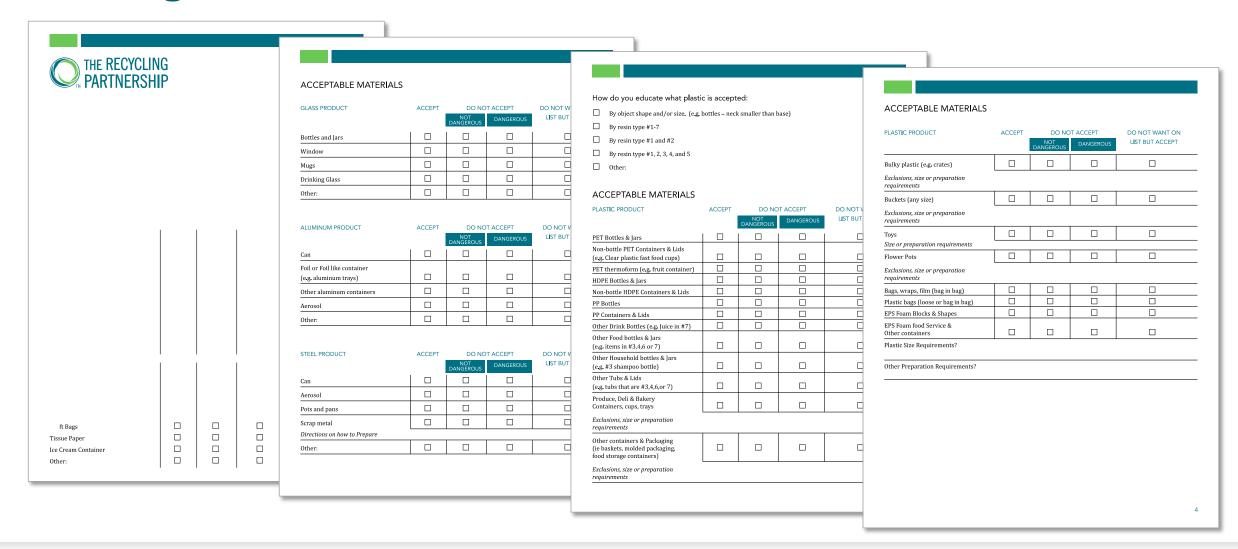
We don't need people to think about recycling.

We need them to recycle without having to think about it.





# Working with the MRF: Standard Material List







# ACCEPTED MATERIALS LIST CATEGORIES

Product

Accept

Do Not Accept

Do Not Want on List But Accept

Not Detrimental

Detrimental







# **TOP 5** COMMON **PROHIBITIVE ITEMS**







# Cart Roll Out Support: Success from the Start

Postcard Print Ad Intro Kit:

Magnet
"How to" Letter
Calendar

Banner
Signage
Digital ad/ slider
Oops Card
FAQs driver, call
center, officials







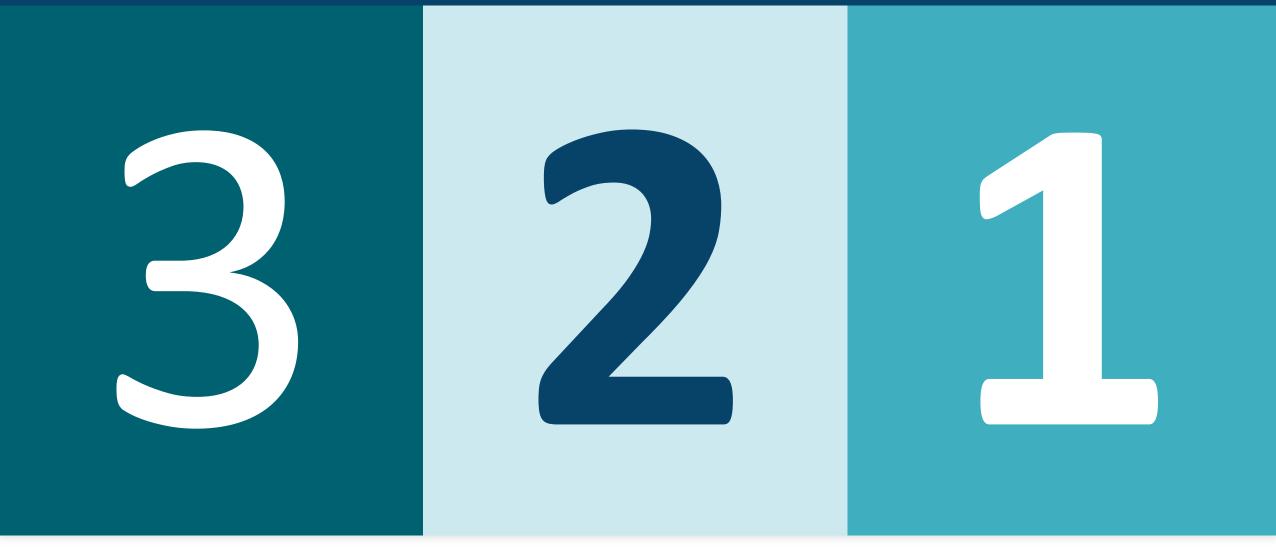








# Ongoing Communications: What do you Need?







## **ELEMENTS**

#### Key 3

#### Curbside

- Rejection notice (with Thank You + Reminder + SOP)
- Info card / Magnet
- Material-specific pieces (no bags, no bagged recycleables)

#### Do (at least) 2

#### **General Awareness**

- Billboard
- Bus Ad (exterior/interior)
- Collection Calendar
- Handout
- Pledge Card
- Pop-Up Banner
- Print Ad
- Robocall Script
- Social Media Posts
- Truck Signage
- Videos

#### The One (always)

Website

Education

**Operations** 

Participation
Quality

Efficiency

**Drop-Off:** Signage; Handouts On-Site; Attendants





#### Key 3



**Information Card** 





**Material Specific** 



**Rejection Notice** 

### Do (at least) 2

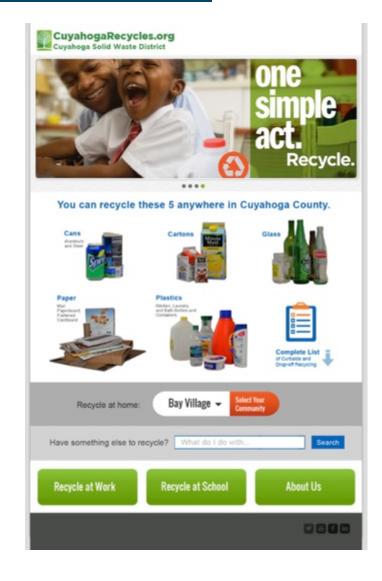


Billboard



**Public Signs** 

### The One (always)





Website





# Albuquerque, NM

YouTube: Staff time + \$80 in promotions = 20,000 views





# Additional TRP Tools: Newsletters & Sharables





### Shareable Social Images









# **EDUCATION** Resources from DEQ

- Recycling 101
- Why Does Recycling Cost Money?
- Why recycling matters for your community
- You can make a difference!
- **Guide: Operational and Funding Options for Municipal Recycling**
- **Guide: Use of Special** Assessments to Fund **Recycling Services**

#### RECYCLING BUZZ TOPIC:

#### WHY DOES RECYCLING COST MONEY?

The fact that recycling is good for the economy and the environment is well-known. all hear these themes when discussing recycling; however, there is also a cost for your local program. If these materials are worth money, why does it cost money to send them to the recycling center? Shouldn't it be free? It is commonly overlooked that recycling is a service that costs money. When recyclables and waste leave our curb, they are managed through the recycling system or the disposal system. For example, let us consider two different paths for a typical milk jug: recycling and landfilling.

Consider the journey a typical milk jug takes in a single-stream (i.e., mixed

- 1. I rinse out my empty milk jug and place it in a recycling bin/cart.
- 2. A recycling hauler picks up my bin/cart and transports the recyclables to a stream Material Recovery Facility (MRF). A MRF is an engineered facility th designed to do what is not being done at the curb; sort recyclable materia addition to the operating costs of machinery, maintenance, staff, and discosts required to manage non-recyclable items incorrectly placed in the re bin, a single-stream MRF can cost upwards of \$11 million to construct.
- 3. At the MRF, my recyclable materials are sorted, baled, sold, and transsecondary processors to be cleaned, or to end users to be repurp

# **RECYCLING 101**





# RESIDENTIAL RECYCLING INITIATIVE

Guide: Operational and Funding Options for Municipal Recycling Programs

#### **OPERATIONS**

A municipal program should, at a residents' curbs, at one or more d process and/or market the collecte types of recyclable materials to b



### RESIDENTIAL RECYCLING INITIATIVE

Guide: Use of Special Assessments to

fund recycling services & facilities

### MI Recycles!

### MI Recycles!

### RESIDENTIAL RECYCLING INITIATIVE

Why Recycling Matters for Your Community

In April 2014, Governor Rick Snyder announced a statewide plan to double residential recycling in Michigan. Michigan's recycling rate averages around 15%, lower than every other Great Lakes state, and one of the lowest in the country. We can do better! Working together, communities all across Michigan can help the state to achieve its goal and restore Michigan's reputation as a leader in environmental stewardship.

#### Recycling is good for your ECONOMY

While waste disposal simply transfers waste to its grave, recycling gives new life to materials, creating opportunities for new jobs. Preparing material for recycling is more labor intensive than landfilling, so industries engaged in sorting and processing recyclable material employ more people than traditional waste disposal firms. The recycling process has many steps. If done locally, each step creates additional jobs in your community

the ability to reduce solid waste collection well as generate revenues from the sale



The market value of a from Michigan hou-

Connect with your regional specialist and



DEQ Michigan Department of Emiro

Depending on the option ch that the service provider bill



Michigan Department

A 30% recycling rate in

- Michigan would mean:\* ■ 7,000 to 13,000 jobs
- Up to \$300 million in income

able property such as land and hat confers a benefit to those living

services that would otherwise not be ng, police and fire protection, and

revenues, service fees, user charges

most municipalities find it easiest to special assessments are not levied on ns like the Headlee Amendment, do he State Homestead Tax Credit or on ey a specified benefit. In addit



#### RESIDENTIAL RECYCLING INITIATIVE

You can make a difference! Var &

In April 2014, Governor Rick Snyder called Michigan to action to double residential recycling. While Michiganders are great at recycling returnable beverage containers, returnables only make up 2% of all waste. Michigan's recycling rate averages around 15%, lower than every other Great Lakes state, and one of the lowest in the country. We can do better! Are you doing your part?

#### What is my part in the recycling initiative?

The average American generates over four pounds of recyclables, organics and waste every day. That amounts to almost 1,600 pounds per year for a single individual! The U.S. Environmental Protection Agency estimates that approximately 75% of our waste is not waste at all, but is in fact valuable recyclable materials that can be re-purposed into new products. It is estimated that \$435 million worth of recyclables are landfilled each year in Michigan.



DE Do your part! Learn more at: www.michigan.gov/mirecycles

What's in your garbage can? Paper





# Agenda

So the Carts Are Here, Now What?
Building Participation and Delivering Quality at the Curb

- ✓ Measure, Measure, Measure
- ✓ Quality Control Plan





# Measuring Success

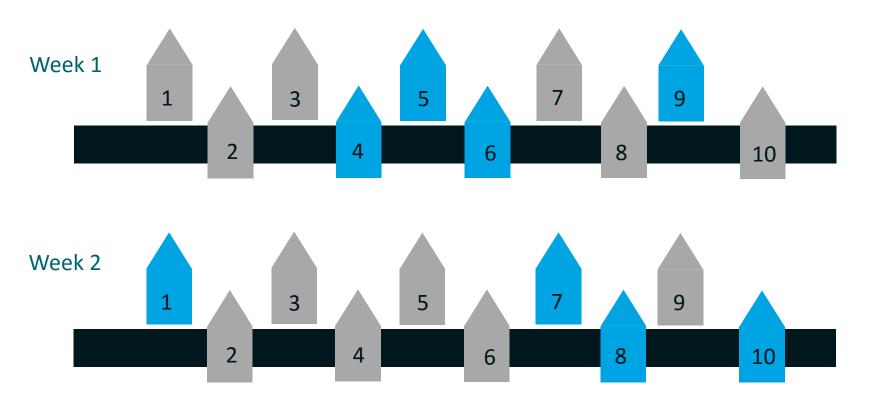
- RECYCLING TONS
- GARBAGE TONS
- SET OUT RATE
- PARTICIPATION RATE
- POUNDS per HOUSEHOLD
- WASTE COMPOSITION/CHARACTERIZATION







# PARTICIPATION RATE vs SET OUT RATE



# Set-out Rate 40%

4 out of 10 homes on average

# Participation Rate 80%

8 out of 10 homes on average





## **Building Participation - Improving Quality**



1. Starts with getting the YES right, and the NO clear (remember the MRF material survey?)

- 2. Make sure everyone sees the Yes/No in multiple places, multiple times (direct mail, website, magnet, newsletters, etc.)
- 3. Set up a quality control SOP
- 4. Track cart rejections/reminders, set out rates, calls to call center, over time

#### **KEYS:**

- Set the right tone.
- Show residents the program is strong and vibrant.
- Engaged haulers, drivers, elected officials, call center, and enforcement officers essential to success.







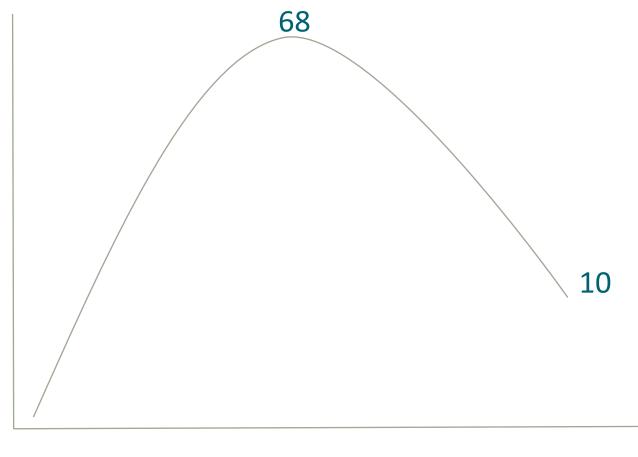
**Chicago, IL** – Study found 3% of recyclers received "oops" notices. Next time – 91% fixed

**Springfield, MA** – Found 10% of population is causing 90% of the problem

Montgomery County, VA – Tip fee directly related to residual rate.

Tags per day

### The Oops Curve



Springfield, MA timeline







**Key Takeaways for Adding Carts** 

- You can do this!
- A strong timeline is your friend
- Education is an important budget line item
- Education without strong operations falls flat
- Strong operations without strong education falls flat
- Good contracts protect everyone
- Strong MRF relationship is a must
- Frequency of collection must be considered when choosing your cart
- Every home getting a cart = fastest way to success
- Measure Measure Measure
- QUALITY MATTERS The lid can't be your scapegoat









#### **TOOLS**

Online Library Starters

#### **IDEAS**

Webinars
Newsletters
E-Books
Forums

#### **RESOURCES**

Grants
Campaigns
Tech Assistance





Twitter.com/RECYPartnership



Facebook.com/recyclingpartnership



Linkedin.com/company/curbside-value-partnership



*Instagram.com/recyclingpartnership* 

RecyclingPartnership.org

Brian Burke

Saginaw Bay District Office

401 Ketchum Street, Suite B

Bay City, Michigan 48708-5430

517-243-3904

burkeb@michigan.gov

Katie Venechuk

**Grand Rapids District Office** 

State Office Building, 5<sup>th</sup> Floor

350 Ottawa Avenue NW, Unit 10

Grand Rapids, Michigan 49503-2341

517-290-2723

venechukk@michigan.gov

**Emily Freeman** 

**Lansing District Office** 

525 W. Allegan, Constitution Hall, 1S

P.O. Box 30242

Lansing, Michigan 48909-7742

517-256-9466

freemane@michigan.gov

Elizabeth Garver

Southeast Michigan District Office

27700 Donald Court

Warren, Michigan 48092-2793

586-753-3837

garvere2@michigan.gov



Residential Recycling Initiative







